## North Carolina Medical Society 2014 House of Delegates

# REPORT 2 OF THE REFERENCE COMMITTEE

## PROPOSED AMENDMENTS TO THE CONSTITUTION AND BYLAWS

## **REPORT 2 OF THE REFERENCE COMMITTEE** TO THE 2014 HOUSE OF DELEGATES

1	Madam/Mr. Speaker and Members of the House of Delegates:			
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3	The	The Reference Committee gave careful consideration to the 2014 Report of the		
4	Constitution & Bylaws Committee and submits the following report and			
5	reco	recommendation to the House:		
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7	(1)	SUMMARY:		
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9		The Constitution & Bylaws Committee submitted its report at the request of		
10		the Board of Directors to establish a policy-making process within the North		
11		Carolina Medical Society that is more accessible, timely and efficient. The		
12		recommendations in its report will also help ensure the governing body of		
13		the North Carolina Medical Society is accountable to its members. The key		
14		modification involves dissolving the House of Delegates and authorizing the		
15		Board of Directors to serve as the policy-making entity for the NCMS.		
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17		If this report is approved in 2014 by the House of Delegates, the changes		
18		would take effect in one year, following final action at the 2015 House of		
19		Delegates meeting.		
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21	(2)	BACKGROUND:		
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23		Concern has been raised about the current House of Delegates process being		

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an optimal manner for developing NCMS policy. Although the House has

served the profession well for over 150 years, for many years the majority of

substantive decisions have been made by the Board of Directors. Using the

Board in this manner is the model many businesses use where shareholders

elect a smaller group to provide ongoing leadership, who are in turn accountable to the shareholders.

With the development of the Internet and information being almost immediately available, other entities expect rapid responses to questions and problems as they arise. With the House meeting once a year, it is unable to keep pace with the professions' needs. As an example, needed deliberations about recent issues involving Medicaid, including expansion, problems with NC Tracks, or encouraging ACOs rather than for profit insurance company control, generally have not occurred at the House of Delegates, but are regularly discussed at Board of Directors' meetings.

In addition, there has been dwindling attendance by delegates during the last several years, along with fewer resolutions, with many of these written by one or two members. Although the topics raised are often interesting, it's less clear they are relevant to the majority or the profession at large. With the total cost of the meeting to the NCMS being about \$90,000, it is important to use limited resources in the most effective way.

The NCMS Board of Directors has devoted significant time to this issue, including its May strategic planning retreat. To further address this issue, Dr. Sangvai appointed a Task Force on Advocacy and Governance. Chaired by John Fagg, MD, the Task Force met in July 2014 and discussed this issue at length. The group came to a consensus recommendation that an annual meeting for the NCMS should be preserved, but that policy making should be made by the Board, and the House should be dissolved. The Constitution was carefully reviewed and recommendations were developed. The NCMS Constitution and Bylaws Committee then evaluated those recommendations, and this report is the result.

For clarity, the Constitution is presented below in its entirety along with the proposed changes in an underline format. Language to be removed is <a href="stricken">stricken</a> and new language is <a href="underlined">underlined</a>. The remainder is unaffected by the

recommendations of the Task Force, Constitution & Bylaws Committee and 1 the Reference Committee. 2 3 (3) PROPOSED REVISIONS 4 5 I. PROPOSED AMENDMENTS TO THE CONSTITUTION 6 7 **Item 1.** To remove provisions of the NCMS Constitution related to the House 8 of Delegates, authorize the Board of Directors to perform those functions, 9 ensure members of the Society have access to the Board of Directors and 10 make the Board directly responsible for all functions of the Society. 11 12 **ARTICLE I - NAME** 13 14 The name of this organization is the North Carolina Medical Society. The 15 words "The Society" or "Society" in this Constitution and Bylaws shall be 16 construed to mean the North Carolina Medical Society. 17 18 19 **ARTICLE II - PURPOSES** 20 The purposes of The Society are: To federate and bring into one compact 21 organization the medical profession of the State of North Carolina; to unite 22 with similar organizations within other states to form the American Medical 23 Association; to extend medical knowledge and advance medical science; to 24 25 elevate the standards of medical education and service; to promote friendly intercourse among physicians; and to inform the public regarding medical 26 care and public health, so that the profession can become more capable 27 within itself, and more useful in the prevention and cure of disease and in 28 prolonging and adding comfort to life. 29 30 ARTICLE III - COMPONENT SOCIETIES 31 32 Component medical societies are those medical societies in North Carolina 33 which hold charters from The Society. 34

1	ARTICLE IV - MEMBERS
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3	Members of The Society shall be (1) physicians who hold a license to practice
4	medicine in North Carolina and who pay dues to The Society, and (2) others
5	as shall be provided in the Bylaws. Membership in The Society shall not be
6	denied or abridged because of sex, color, creed, race, religion, disability,
7	ethnic affiliation, national origin, sexual orientation, age, or for any other
8	reason unrelated to character or competence.
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10	ARTICLE V - HOUSE OF DELEGATES
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12	The legislative, policymaking and business body of The Society is the House
13	of Delegates. It shall be composed of
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15	(1) delegates elected by the component societies, (2) the Past Presidents and
16	Past Secretaries, (3) the officers of The Society, and (4) others, as provided in
17	the Bylaws.
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19	The House of Delegates shall transact all business of The Society not
20	otherwise specifically provided for in this Constitution and Bylaws, shall elect
21	the officers and other elective positions within the power of The Society, and
22	shall have power to approve, rescind, or modify the actions of the Board of
23	Directors, except as provided in Article VII.
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25	ARTICLE <del>VI</del> <u>V</u> - OFFICERS
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27	The officers of The Society shall be a President, President-Elect, a Secretary-
28	Treasurer, and the Immediate Past President of The Society. Their
29	qualifications, methods of election, and terms of office shall be provided in
30	the Bylaws.
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1	ARTICLE <del>-VII</del> <u>VI</u> – BOARD OF DIRECTORS
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3	The President, President-Elect, Secretary-Treasurer, the Immediate Past
4	President, the Speaker and Vice Speaker of the House of Delegates, four
5	Regional Representatives and three five at-large members shall be voting
6	members of the Board of Directors and shall be elected as provided in the
7	Bylaws.
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9	The President of The Society shall be President of the Board of Directors, and
10	the Secretary-Treasurer of The Society shall serve as Secretary of the Board
11	of Directors.
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13	The Board of Directors shall speak and act for The Society and for the House
14	of Delegates between meetings of the House of Delegates, shall be the Board
15	of Censors of The Society and have supreme charge of all questions of ethics
16	and of the discipline of members, shall interpret the Constitution and Bylaws,
17	and shall perform such other duties as are prescribed by law governing
18	directors of corporations or as may be provided in the Bylaws.
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20	Article <del>VIII</del> <u>VII</u> – MEDICAL SPECIALTY ORGANIZATIONS, SECTIONS AND REGIONS
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22	The House of Delegates Board of Directors, in order to promote the
23	purposes of The Society, shall provide for the organization of Regions and for
24	the recognition of medical specialty organizations and sections.
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26	ARTICLE <del>IX</del> <u>VIII</u> – MEETINGS
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28	Section 1. The Society shall hold an annual meeting at a time and place which
29	shall be fixed by the House of Delegates Board of Directors.
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31	Section 2. The House of Delegates Board of Directors shall meet during the
32	annual meeting and at such other times as are deemed necessary or as
33	provided in the Bylaws.

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Section 3. During the annual meeting, general sessions as defined in the Bylaws may be held. the Board of Directors shall hold a session open to all members as defined in the Bylaws.

### **ARTICLE IX – ELECTIONS**

The Officers of the Board of Directors shall be elected annually by members of The Society eligible to vote in accordance with the Bylaws.

### ARTICLE X – FUNDS AND EXPENSES

The House of Delegates Board of Directors may raise funds by annual dues or by assessment on of the membership, and by revenues from any approved activities. The House of Delegates Board of Directors may appropriate funds to defray expenses of The Society and for such other purposes as will promote the best interests of The Society, the profession, or the people of the State. No member solely by virtue of his/her membership shall be entitled to any financial profit from any activity of The Society.

#### ARTICLE XI - REFERENDUM

The House of Delegates by an affirmative vote of two-thirds (2/3), during which action is taken, may order a general referendum by mail to the membership for a final vote upon any question pending before the House of Delegates. If the members voting on a referendum comprise a majority of the members of The Society eligible to vote, a majority of such votes By petition of five percent (5%) of the members of The Society eligible to vote, a referendum on any matter raised by the petition shall be presented to the membership for decision. A majority shall determine the question.

1	ARTICLE XII - THE SEAL
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3	The Society shall have a common seal. The House of Delegates Board of
4	<u>Directors</u> by majority vote shall be empowered to break, change, or renew
5	the seal.
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7	ARTICLE XIII – AMENDMENTS
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9	By an affirmative vote of two thirds (2/3) at an annual meeting, the House of
10	Delegates may amend any article of this Constitution provided:
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12	1) such amendment was proposed and accepted for consideration by a
13	majority vote in an open meeting at the preceding annual meeting, and such
14	amendment was sent to each component society or printed in an official
15	publication of The Society at least two months before the session at which
16	final action is to be taken, or
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18	2) such amendment is submitted to and approved by a general referendum
19	as provided for in Article XI.
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21	By an affirmative vote of a two-thirds (2/3) majority, the Constitution shall be
22	amended, provided:
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24	1) Such an amendment was proposed and:
25	a. accepted by the Board of Directors, then approved by a majority in
26	an action at least six (6) months prior, or
27	b. submitted to and approved by a general referendum as provided in
28	Article XI, and
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30	2) Such amendment was sent to each component society and published in
31	an official publication of The Society at least two (2) months before the
32	final action.
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1		<u>ARTICLE XIV – QUORUM</u>
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3		Quorum requirements for official actions of The Society shall be defined in
4		the Bylaws.
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6	(4)	RECOMMENDATION
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8		Madam/Mr. Speaker, your Reference Committee recommends that the
9		recommendations of the Constitution & Bylaws Committee in this Report 2
10		be <u>adopted</u> and that the remainder of the report be filed. <u>This means that</u>
11		the changes proposed in this Report would take effect in one year,
12		following final action at the 2015 House of Delegates meeting.
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14		Comments: The Reference Committee received comments in support of the
15		Report of the Constitution & Bylaws Committee and recommends the
16		adoption of this report in order to streamline the process of policy-making for
17		The Society, while maintaining the Board of Directors' accountability to the
18		membership.

Madam/Mr. Speaker, this completes the report of the Reference Committee. The chair would like to thank the members of the Reference Committee, our hardworking staff – Steve Keene, Shawn Scott and Amy Whited – and the members of the House of Delegates who participated in the discussion on these matters.

Timothy M. Beittel, MD, Chair

Anthony J. Caprio, MD

Rachel Keever, MD