

North Carolina Orthopaedic Association

2015 Annual Meeting

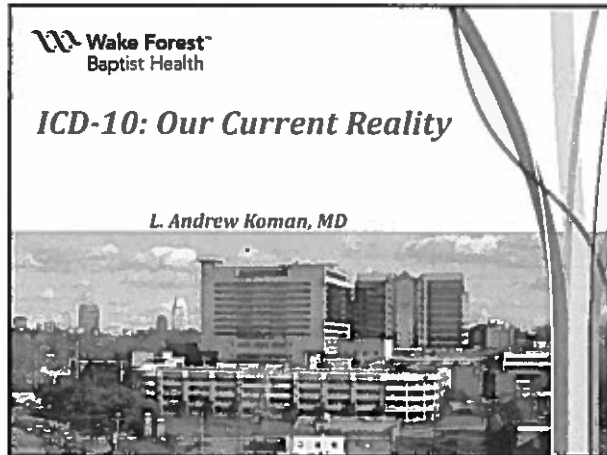
Opening Session - Saturday, October 10



October 9-11, 2015 • Kiawah Island Golf Resort



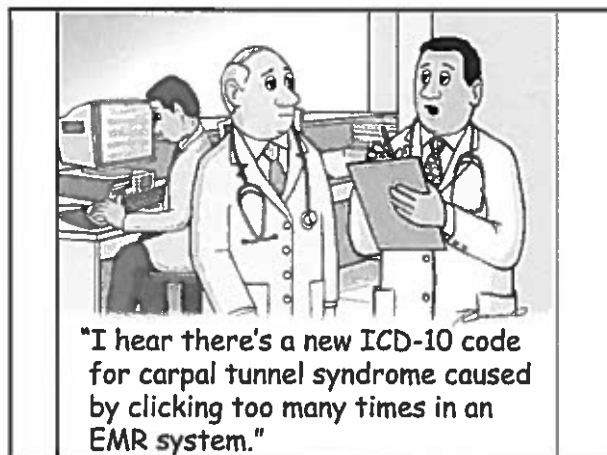
Kiawah Island, South Carolina

This continuing medical education activity is jointly provided by the NCOA
and the Southern Regional Area Health Education Center




Disclosures

*Author - developer
DT Scimed which has
developed an ICD-10
coding application*



Purpose:

- Overview ICD-10
- Rules of the Code
- Implementation tips & tricks



*ICD-10**What is it ?*

- Initiated -1983
- Endorsed by the Forty-third World Health Assembly in 1990
- Latest version -1994
- **155,000 codes (ICD-9—17,000)**
- Adoption swift in most of the world.
 - "ICD-10-AM" -Australia & NZ in 1998
 - "ICD-10-CA" - Canada in 2000
 - Slow in US

**Implemented
October 1, 2015**

World Health Organization
*ICD-10 CM**What is it ?***Diagnostic codes:**

- 26 areas / chapters 21 (A - Z)
 - eg. chapter 1 *certain infectious disease and parasitic diseases (A00-B99)*
 - chapter 12 *diseases of skin and subcutaneous system (L00-L99)*
- Defined by 4-7 characters
- Etiology codes
 - "external causes of morbidity"


World Health Organization
ICD-10-CM vs ICD 9

**CM- clinical modification
Published by Government
intent**

- "useful" classification tool
- Index medical records
- Care review
- Basic health statistics
- Describe clinical "picture"

World Health Organization
*ICD-10 CM**Why should I care ?*

- Necessary for payment
- Reason to deny payment
 - ❖ "unspecified" . __ 9
 - ❖ "other" . __ 8
- Specificity of diagnosis (description) safer

**The only efficiency or
long-term value is to do
it right the first time**

World Health Organization

Carpal tunnel

ICD-9: 354.0

ICD-10:

✓ 4th**G56 Mononeuropathy upper limb**✓ 5th**G56.0 carpal tunnel syndrome**

G56.00 carpal tunnel, unspecified upper limb

G56.01 carpal tunnel, right upper limb

G56.02 carpal tunnel, left upper limb

✓ 5th**G56.1 other lesion median nerve**

G56.10 other lesion median nerve, unspecified upper limb

G56.11 other lesion median nerve, right upper limb

G56.12 other lesion median nerve, left upper limb

Carpal tunnel

ICD-9: 354.0

✓ 4th**G56 Mononeuropathy upper limb**✓ 5th**G56.0 carpal tunnel syndrome**

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G56.10 other lesion median nerve, unspecified upper limb

G56.11 other lesion median nerve, right upper limb

G56.12 other lesion median nerve, left upper limb

✓ 5th**G56.4 Causalgia of upper limb (CRPS II)**

G56.40 causalgia of unspecified upper limb

G56.41 other lesion median nerve, right upper limb

G56.42 other lesion median nerve, left upper limb

ICD-10**Why should I care?****Cost**

- Additional employees
- Time consuming / opportunity cost

Complicated

Musculoskeletal severely impacted



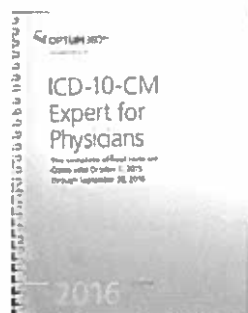
**Medical centers have
adopted EMR systems that
must now have ICD-10**

Significant Cost:

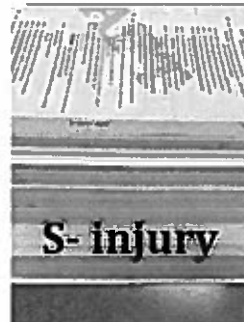
- Training
 - Programming
 - Efficiency
 - Denied / delayed payment(s)
 - Frustration; quality of life
- WFBH 2016
\$20,000,000**

ICD-10 Can't my coder just do it?

Unlikely



ICD-10 Orthopaedics & musculoskeletal



Injury alone : 1 3/16 in.

Musculoskeletal >1/2

ICD-10

Musculoskeletal codes

- *Most numerous*
- *Complicated*
- *33% unspecified & other*

**However, you better not use
"unspecified" or "other"**

ICD-10

Won't the coders do it ?

- **yes but NO**
- **Too complicated**
- **You have to give them all details**

or



Musculoskeletal - most complicated

- Injury S
- Nervous system G
- Circulatory I
- Skin L
- Musculoskeletal / connective tissue M
- Congenital Q
- External causes V
- Medical co-morbidities

Wiley-Blackwell Clinical Coding
ICD-10 vs ICD 9

- Improved specificity
- Laterality
- Joint and bone involvement
- Injury status/progression
- Physic injury
- Mechanism
- Current status
- External causes of injury
- Details
 - Complications
 - Pathologic fractures

Wiley-Blackwell Clinical Coding
Why ICD-10 ? improved specificity

Charcot ICD-9-CM 713.5 now has 50 descriptors
In ICD 10 joint and etiology specific

- ✓ **S^N** **M14.6 Charcot's Joint**
 - ✓ **U^N** **M14.60** Charcot's Joint; unspecified site
 - M14.61** Charcot's Joint; shoulder
 - M14.611** Charcot's Joint, right shoulder
 - M14.612** Charcot's Joint, left shoulder
 - M14.619** Charcot's Joint, unspecified shoulder
 - M14.62** Charcot's Joint, elbow
 - M14.63** Charcot's Joint, wrist
 - M14.64** Charcot's Joint, hand

Better care?

Wiley-Blackwell Clinical Coding
ICD-10-CM vs ICD 9**Increase in characters**

- Majority codes
 - Letter as 1st character
 - eg spastic quadriplegic cerebral palsy
- ICD- 9 **343.2**
ICD-10 **G80.0**

If required :

- 6th and 7th character not optional
- 7th character letter for injury
- "X" may be used as a placeholder or "filler" character

Wiley-Blackwell Clinical Coding

What are the "rules" of ICD-10? ✓ 4th

Code: 4 - 7 characters:

- 1st ➡ always a letter A to Z
- 2nd, 3rd ➡ identify category (disease / injury / Event)
- Followed by "."
- 4th, 5th ➡ area or process
- 6th ➡ laterality
- 7th ➡ letter (stage /status healing)

Walter D. Jones, MD, PhD

ICD-10: some rules of the code

Injury
sprain
Joint-MCPJ
laterality
Stage of care

S 63 . 65 0 A

Sprain metacarpophalangeal joint right index; initial encounter
S63.650A

Walter D. Jones, MD, PhD

ICD-10: some rules of the code

✓ 4th The number of characters required

"Simple" diseases 4 characters

- Type 1 diabetes without complications E10.9
- Primary hypothyroidism E20.0

"Complex" diseases with complications :5-6 characters

- Diabetes Type 1 neurologic complications
 - Mononeuropathy E10.41
 - Polyneuropathy E10.42
 - ❖ Neuropathic arthropathy E10.610

Walter D. Jones, MD, PhD

Epic 2014

Congenital quadriplegia (HCC)

Search

ID	Name	
343.2	Congenital quadriplegia (HCC)	
ICD-8 Codes	ICD-10 Codes	HCC Mod
343.2	G80.8	74

Vendor supplied

- "mapped" your coding
- Often too generic
- .8 = "other"

Epic 2014 errors from ICD-10 vendors

ICD-10: some rules of the code

Injury 6-7 characters

Soft tissue

Sprain MCPJ thumb S63.64 ✓6th
 requires character for laterality
 ➤ sprain MCPJ of right thumb S63.641 ✓7th

Requires

The appropriate 7th character is added to each code from category S63

A initial encounter
 D subsequent encounter
 S sequelae

ICD-10: some rules of the code

Laterality (90%)

right : __1
 left : __2
 unspecified: __9

Lists vary

Sprain MCPJ finger
 Right index S63.650
 Left index S63.651
 Right middle S63.652
 Left middle S63.653
 Right ring S63.654
 Left ring S63.655
 etc

ICD-10: some rules of the code

Unspecified part /area

__0

Sprain unspecified part of...

Other __8

Sprain of other part of unspecified wrist S63.8X9__

Other 8 unspecified 9

Other sprain of other finger S63.698__

Fractures ICD-10: some rules of the code

Fractures:

- Never bilateral
- Assumed "displaced" unless -- coded "non displaced"
- Open vs closed designation required

ICD-10: some rules of the code

Fractures ✓7th character

- Long bone closed
- Not long bone closed or open
- Long bone open
 - Bone
 - Displacement
 - Open vs closed
 - Laterality
 - Stage of healing
 - Other / unspecified

ICD-10: some rules of the code

7th character--modifier NOT long bone fractures

The appropriate 7th character is added to all Codes in subcategory _____

- A** initial encounter
- D** subsequent encounter for fracture with routine healing
- G** subsequent encounter for fracture with delayed healing
- K** subsequent encounter for fracture with malunion
- P** subsequent encounter for fracture with malunion
- S** sequelae

ICD-10: some rules of the code

7th character--modifier Closed fracture

The appropriate 7th character is added to all Codes in subcategory _____

- A** Initial encounter
- D** subsequent encounter for fracture with routine healing
- G** subsequent encounter for fracture with delayed healing
- K** subsequent encounter for fracture with malunion
- P** subsequent encounter for fracture with malunion
- S** sequelae

ICD-10: some rules of the code

The appropriate 7th character is added to all Codes from category _____ (unless otherwise indicated)

- A** Initial encounter for closed fracture
- B** Initial encounter for open fracture Type I or II
- C** Initial encounter for open fracture Type IIIA, IIIB, IIIC
- D** subsequent encounter for closed fracture with routine healing
- E** subsequent encounter for open fracture type II or III with routine healing
- F** subsequent encounter for open fracture type IIIA, IIIB, IIIC with routine healing
- G** subsequent encounter for closed fracture with delayed healing
- H** subsequent encounter for open fracture type II or III with delayed healing
- J** subsequent encounter for closed fracture type IIIA, IIIB, IIIC with delayed healing
- K** subsequent encounter for closed fracture with non union
- M** subsequent encounter for open fracture type II or III with non union
- N** subsequent encounter for closed fracture type IIIA, IIIB, IIIC with non union
- P** subsequent encounter for closed fracture with delayed healing
- Q** subsequent encounter for open fracture type II or III with delayed healing
- R** subsequent encounter for closed fracture type IIIA, IIIB, IIIC with delayed healing
- S** sequelae

LONG BONE FRACTURES

ICD-10: some rules of the code

"Bilateral" – congenital only

Injury / acquired musculoskeletal / vascular etc. ---right; left

***The only consistency within ICD-10
is
the lack of consistency***

Wright, P. (2012) The ICD-10

ICD-10

- Laterality
- Physical injury
- Specificity
- Mechanism
- Current status

Wright, P. (2012) The ICD-10

ICD-10

- Too complex
- Retention acronyms
- Insufficient specificity
- Inconsistency
- Rigidity
- "Other" / "unspecified"

Wright, P. (2012) The ICD-10

ICD-10

- Complexity
- Retention Eponyms
- Insufficient specificity
- Inconsistency
- Rigidity
- "Other" / "unspecified"
- Non traditional descriptors
- Redundancy

**Colles
Bartons
Smiths**

Wright, P. (2012) The ICD-10

ICD-10



- Complexity
- Retention acronyms
- *Insufficient specificity*
- *Inconsistency*
- Rigidity
- "Other" / "unspecified"
- Non traditional descriptors
- Redundancy

Laceration blood vessel of
right thumb S65.411
Radial ?
Ulnar ?

Other physeal injuries
specific eg "Salter Harris
type IV physeal fracture;
lower end of radius; right
arm " S59.241A

Walter P. Ford, MD, PhD

ICD-10



- Complexity
- Retention acronyms
- *Insufficient specificity*
- *Inconsistency*
- Rigidity
- "Other" / "unspecified"
- *non traditional descriptors*
- *Redundant*

"Salter Harris type IV
physeal fracture; lower end
of radius; right arm "
S59.241A

Instead of

"type IV physeal fracture;
distal radius; right "
S59.241A

Walter P. Ford, MD, PhD

ICD-10



- Complexity
- Retention acronyms
- *Insufficient specificity*
- *Inconsistency*
- Rigidity
- "Other" / "unspecified"
- Non traditional descriptors
- redundant

"upper end" ≠ proximal
"lower end" ≠ distal

Walter P. Ford, MD, PhD

ICD-10



- Complexity
- Retention acronyms
- *Insufficient specificity*
- *Inconsistency*
- Rigidity
- "Other" / "unspecified"
- *Verbose / non traditional descriptors*
- *redundant*

Radius; right arm

Salter Harris physeal

Walter P. Ford, MD, PhD

Musculoskeletal – Injury S

□ Body area

➤ Superficial

*contusion
abrasion
blister
external constriction
foreign body
insect bite
other bite
Other
unspecified*

Walter P. Reed Hospital

Musculoskeletal – Injury S

□ Body area

➤ Superficial

✓ Open wound

*Unspecified
Laceration – without FB
Laceration –with FB
Puncture – – without FB
Puncture –with FB
Open bite*

Walter P. Reed Hospital

Musculoskeletal – Injury S

□ Body area

➤ Superficial

✓ Open wound

➤ Fracture

➤ Dislocation

➤ Subluxation

➤ Strain

➤ Nerve

➤ Blood vessel

➤ Muscle, fascia, tendon

Deep

Walter P. Reed Hospital

7th character--modifier

Soft tissue

The appropriate 7th character is added to each code from category ____

A initial encounter

D subsequent encounter

S sequelae

Walter P. Reed Hospital

Specificity ICD-10 & timing

Nerve

- specific **S54.0** Injury of ulnar nerve at forearm level
- other

Level of injury

- specific
- Unspecified

Laterality

- specific
- other

Stage of care

Walter P. French, MD, FAHA, FAHA

Specificity ICD-10:-timing/progress modifier

✓ 5th **S54.0** Injury of ulnar nerve at forearm level

- ✓ X 7th **S54.00** Injury of ulnar nerve at forearm level, unspecified arm
- ✓ X 7th **S54.01** Injury of ulnar nerve at forearm level, right arm
- ✓ X 7th **S54.01** Injury of ulnar nerve at forearm level, left arm

✓ Needs following :

X - place holder

7th - character "modifier"

Walter P. French, MD, FAHA, FAHA

Specificity ICD-10:-timing/progress modifier

✓ 5th **S54.0** Injury of ulnar nerve at forearm level

- ✓ X 7th **S54.00X** Injury of ulnar nerve at forearm level, unspecified arm
- ✓ X 7th **S54.01X** Injury of ulnar nerve at forearm level, right arm
- ✓ X 7th **S54.01X** Injury of ulnar nerve at forearm level, left arm

The appropriate 7th character is added to each code from category S54

A Initial encounter

D subsequent encounter

S sequelae

Walter P. French, MD, FAHA, FAHA

Specificity ICD-10:-timing/progress modifier

✓ 5th **S54.0** Injury of ulnar nerve at forearm level

- ✓ X 7th **S54.00X** Injury of ulnar nerve at forearm level, unspecified arm
- ✓ X 7th **S54.01X** Injury of ulnar nerve at forearm level, right arm
- ✓ X 7th **S54.01X** Injury of ulnar nerve at forearm level, left arm

S54.01X A

injury of ulnar nerve at forearm level, right arm; initial encounter

Walter P. French, MD, FAHA, FAHA

Complexity HICD-10 fracture metatarsal

354 options

ICD-10 scrolling

ICD-10

New Problem

Problem: Closed fracture of base of metatarsal bone of left foot with malunion

Display: Closed fracture of base of metatarsal bone of left foot with malunion

Priority: Hcted 9/3/2014 ☐ Chronic

Class: Resolved ☐ Share with Patient

Overview

Malunion Fracture unspecified metatarsal, closed; left -initial encounter

ICD-10: S92.302P

File to history

EMR : effective /intuitive navigation.

Amputation ICD-9 Codes

Problem Codes I typed to Add

Assessment: Y N (Check data buttons)

Comments (optional)

Add to Registry

Traumatic: upper extremity

Non-Traumatic: upper extremity

Location: Thumb, Index, Long, Ring, Little

Level: I, II, III, IV, V, VI, VII, VIII, IX, X, XI, XII

ICD-9 Code: 86.01, 86.02, 86.03, 86.04, 86.05, 86.06, 86.07, 86.08, 86.09, 86.10, 86.11, 86.12, 86.13, 86.14, 86.15, 86.16, 86.17, 86.18, 86.19, 86.20, 86.21, 86.22, 86.23, 86.24, 86.25, 86.26, 86.27, 86.28, 86.29, 86.30, 86.31, 86.32, 86.33, 86.34, 86.35, 86.36, 86.37, 86.38, 86.39, 86.40, 86.41, 86.42, 86.43, 86.44, 86.45, 86.46, 86.47, 86.48, 86.49, 86.50, 86.51, 86.52, 86.53, 86.54, 86.55, 86.56, 86.57, 86.58, 86.59, 86.60, 86.61, 86.62, 86.63, 86.64, 86.65, 86.66, 86.67, 86.68, 86.69, 86.70, 86.71, 86.72, 86.73, 86.74, 86.75, 86.76, 86.77, 86.78, 86.79, 86.80, 86.81, 86.82, 86.83, 86.84, 86.85, 86.86, 86.87, 86.88, 86.89, 86.90, 86.91, 86.92, 86.93, 86.94, 86.95, 86.96, 86.97, 86.98, 86.99

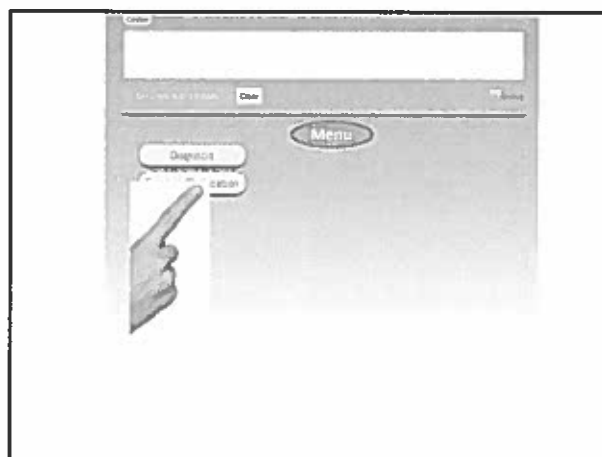
ICD-10 Code: S92.302P

ICD-9 Code: 86.01, 86.02, 86.03, 86.04, 86.05, 86.06, 86.07, 86.08, 86.09, 86.10, 86.11, 86.12, 86.13, 86.14, 86.15, 86.16, 86.17, 86.18, 86.19, 86.20, 86.21, 86.22, 86.23, 86.24, 86.25, 86.26, 86.27, 86.28, 86.29, 86.30, 86.31, 86.32, 86.33, 86.34, 86.35, 86.36, 86.37, 86.38, 86.39, 86.40, 86.41, 86.42, 86.43, 86.44, 86.45, 86.46, 86.47, 86.48, 86.49, 86.50, 86.51, 86.52, 86.53, 86.54, 86.55, 86.56, 86.57, 86.58, 86.59, 86.60, 86.61, 86.62, 86.63, 86.64, 86.65, 86.66, 86.67, 86.68, 86.69, 86.70, 86.71, 86.72, 86.73, 86.74, 86.75, 86.76, 86.77, 86.78, 86.79, 86.80, 86.81, 86.82, 86.83, 86.84, 86.85, 86.86, 86.87, 86.88, 86.89, 86.90, 86.91, 86.92, 86.93, 86.94, 86.95, 86.96, 86.97, 86.98, 86.99

ICD-10 Code: S92.302P

ICD-9 Code: 86.01, 86.02, 86.03, 86.04, 86.05, 86.06, 86.07, 86.08, 86.09, 86.10, 86.11, 86.12, 86.13, 86.14, 86.15, 86.16, 86.17, 86.18, 86.19, 86.20, 86.21, 86.22, 86.23, 86.24, 86.25, 86.26, 86.27, 86.28, 86.29, 86.30, 86.31, 86.32, 86.33, 86.34, 86.35, 86.36, 86.37, 86.38, 86.39, 86.40, 86.41, 86.42, 86.43, 86.44, 86.45, 86.46, 86.47, 86.48, 86.49, 86.50, 86.51, 86.52, 86.53, 86.54, 86.55, 86.56, 86.57, 86.58, 86.59, 86.60, 86.61, 86.62, 86.63, 86.64, 86.65, 86.66, 86.67, 86.68, 86.69, 86.70, 86.71, 86.72, 86.73, 86.74, 86.75, 86.76, 86.77, 86.78, 86.79, 86.80, 86.81, 86.82, 86.83, 86.84, 86.85, 86.86, 86.87, 86.88, 86.89, 86.90, 86.91, 86.92, 86.93, 86.94, 86.95, 86.96, 86.97, 86.98, 86.99

EMR : effective /intuitive navigation.

[illegible][illegible][illegible]



Mechanism of Injury

- Very complicated

- Example

- Pedestrian

- ☐ Fall
 - ☐ Stuck by
 - ☐ Bitten by
 - ☐ Fell from

Mechanism of Injury

- Very complicated

- Example

- Pedestrian

- ☐ Fall
 - ☒ Stuck by
 - ☐ Bitten by
 - ☐ Fell from
 - ☐ Pedal cycle
 - ☐ Motorcycle
 - ☐ 4 wheel vehicle
 - ☐ Bus
 - ☐ Truck
 - ☐ Train

What is available ?

- Complex process
- Non-intuitive programs



"I thought I was on to something
but I can't figure out how to
move it."

What is needed?

- Physician / end-user involvement
- Informatics, not process
- Intuitive not iterate (taught)
--no "lunch and learns", classes etc.
- Appropriate evolution
- Designed to care for patient & bill



How will the Financial Incentive to Provide THA and TKA for High-risk Patients Change with Flat-rate Bundled Payments?

R. Carter Clement, MD, MBA; Michael M. Kheir, MD; Adrienne E. Soo, BS; Peter B. Derman, MD, MBA; David N. Flynn, MD, MBA; L. Scott Levin, MD, FACS; Lee A. Fleisher, MD



THE UNIVERSITY
of NORTH CAROLINA
at CHAPEL HILL



Background

- CMS experimenting with “Bundling”
- Recently proposed mandatory bundled payments in TJA beginning Jan 2016
- Meant to change incentives created by “Fee for service” payments
- Risk of “Cherry picking”

Background

- Need for well-designed risk stratification
- Still, “flat rate” bundling programs predominate
- Currently, CMS bases payments on MS-DRG Weights
- Extra compensation for “MCC” modifiers

Study Questions

What is the financial impact of major medical complications among Medicare patients undergoing total hip arthroplasty (THA), both currently and with “flat-rate” bundled payments?

Are certain patient characteristics predictive of major complications?

Methods

- THA & TKA examined, THA data only here
- Retrospective, 553 primary elective THAs in Medicare-eligible patients (age 65+) at an urban academic center, 2 year period
- Contribution Margin: reimbursement less variable cost
(represents hospital’s short-term incentives)
- Profit: reimbursement less total cost
(represents long-term incentives)

Methods

- Patients with an MCC were compared to those without on basis of profit & CM
 - For current reimbursement levels
 - With flat-rate bundled payments
- Also compared on basis of clinical & demographic factors

Results: Contribution Margin

	No MCC (n=507)	+ MCC (n=46)	P-value
Variable cost	\$9,496	\$14,590	<0.01
Reimbursement	\$16,051	\$26,183	<0.01
Contribution margin	\$6,997	\$10,317	0.02
Current margin relative to patients without major complications	-	\$3,319	0.02
Margin with flat-rate bundled payments relative to patients without major complications	-	-\$5,094	<0.01
Change in Margin with flat-rate bundled payments	-	-\$8,413	<0.01

Results: Profit

	No MCC (n=507)	+ MCC (n=46)	P-value
Total cost	\$17,629	\$28,890	<0.01
Reimbursement	\$16,051	\$26,183	<0.01
Profit	-\$1,212	-\$4,423	<0.01
Current profit relative to patients without major complications	-	-\$3,211	<0.01
Profit with flat-rate bundled payments relative to patients without major complications	-	-\$11,261	<0.01
Change in Profit with flat-rate bundled payments	-	-\$8,050	<0.01

Results: Patient Characteristics

	+ MCC	No MCC	P-Value
Age (years)	76.2	73.8	0.02
Gender (Male)	36.3%	43.5%	0.39
ASA (≥ 3)	69.6%	38.5%	< 0.01
BMI	30.3	28.8	0.12
LOS (days)	7.7	4.1	< 0.01
Race			
White	63.0%	76.5%	0.02
Black	28.3%	19.1%	0.16
Asian	2.2%	0.4%	0.12
Native American	0.0%	0.4%	0.67
Other	6.5%	1.6%	-
Unknown	0.0%	2.0%	-

Results: TKA

A very similar pattern of results was found among TKA patients, but the procedure was profitable for hospitals with and without complications (\$1,344 & \$1,562, respectively)

Again, ASA grade was an important predictor of major complications

Conclusions

- TJA complications increase hospital costs
- Current Medicare reimbursement is higher for patients with major complications
 - Covers variable, not fixed costs for THA
 - Covers TKA costs well
- Flat-rate bundled payments would create a much larger incentive against these patients
- Risk factors for major complications can be identified, so "cherry picking" is a real threat

Conclusions

CMS and other payers should design rigorous risk adjustment methodologies before rolling out bundled payments to prevent barriers to care for high-risk patients

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Thank You



How will we treat knee arthritis in the future?


payers, platelets, partials, and PRO's

Thomas Parker Vail, MD
James L. Young Professor and Chairman
Department of Orthopaedic Surgery
University of California, San Francisco

Disclosure

The Department of Orthopaedic Surgery and faculty at UCSF receive research and educational support from private, public, and non-profit entities that includes patients, payers, and technology providers.

Dr. Vail is a consultant for DePuy (consulting fees and royalties). He is a Director on the ABOS, and the Boards of AAHKS, the Hip Society, and the Knee Society.



UCSF Hospitals and Clinics





Change.

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We are in a time of tremendous change and evolution with unparalleled opportunities to reshape how we **deliver** care for patients, **define** our field, and incorporate **discovery** into practice.

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Threats.

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Focus on cost

Total direct **expenditures** for musculoskeletal conditions have been estimated to be over **one trillion** dollars annually, or around **7% of the GDP**.

The average hospital **cost** for knee replacement surgery is \$35-45,000. 500-600,000 TJA are performed annually.

Cost: \$17.5 Billion!

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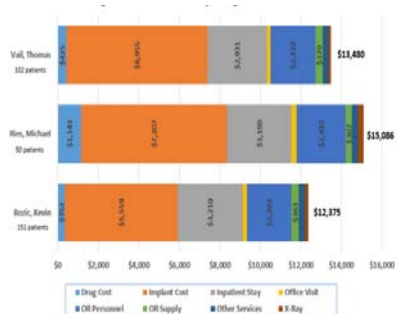
Evidence-based decisions: "Pay for quality, not quantity. Value. Transparency."



Value = quality/cost

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Physician level scrutiny on spending.



UCSF Medical Center

Hospital/physician level scrutiny of performance

Expert • Independent • Nonprofit
ConsumerReports.org

**Consumer Reports rates hospitals on infections:
9 highest, 12 lowest performing hospitals**

11

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Payer strategies to shift risk to provider

- Payers (GAO report) recognize that financial incentives could induce some physicians to oversupply overvalued services and undersupply undervalued services
- Population management through accountable care (ACO)
- Episode of care management through bundles (bundled care)



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H.R. 2, the “Medicare Access and CHIP Reauthorization Act of 2015” (MACRA)

Performance assessment of eligible professionals:

- Quality (measures developed through notice, registries, global and population based measures)
- Resource use
- Clinical practice improvement (access, population management, safety, alternate payment participation)
- Meaningful use (EHR)

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H.R. 2, the “Medicare Access and CHIP Reauthorization Act of 2015” (MACRA)

Performance scoring and payment adjustments:

- Negative Adjustments: The maximum negative adjustment will be as follows: 4% in 2019, 5% in 2020, 7% in 2021, and 9% in 2022 and subsequent years.
- Zero adjustments
- Positive adjustments: balanced with negative.
- Additional incentives: linear increase

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H.R. 2, the “Medicare Access and CHIP Reauthorization Act of 2015” (MACRA)

5% bonus on Medicare disbursements through alternative payment models (APM) such as ACO and bundled care

- 2019 and 2020, at least 25% of the Part B payments
- 2021 and 2022, at least 50% of Part B payments
- 2023 and each subsequent year at least 75% of Part B

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PROPOSED RULE: MEDICARE PROGRAM; COMPREHENSIVE CARE FOR JOINT REPLACEMENT PAYMENT MODEL FOR ACUTE CARE HOSPITALS FURNISHING LOWER EXTREMITY JOINT REPLACEMENT SERVICES
[CMS-5516-P]

SUMMARY

On July 9, 2015, the Centers for Medicare & Medicaid Services (CMS) posted a proposed rule to implement a new Medicare Part A and B payment model, called the Comprehensive Care for Joint Replacement (CCJR) model, as a demonstration project under section 1115A of the Social Security Act. Under the model, acute care hospitals in certain selected geographic areas would receive retrospective bundled payments for episodes of care for lower extremity joint replacement or reattachment of a lower extremity. All related care within 90 days of hospital discharge from the joint replacement procedures would be included in the episode of care. Participation would be mandatory for hospitals selected to be in the demonstration.

The rule was published in the July 14th issue of the *Federal Register*. The 60-day public comment period ends at close of business on September 8, 2015. If finalized as proposed, the policies in the proposed rule would take effect on January 1, 2016.

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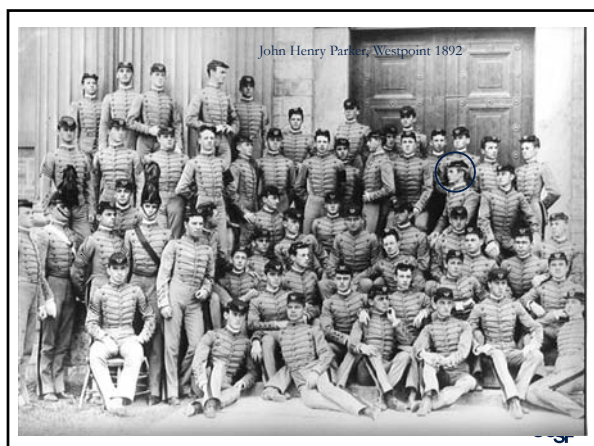
Current *tension* in orthopaedic practice

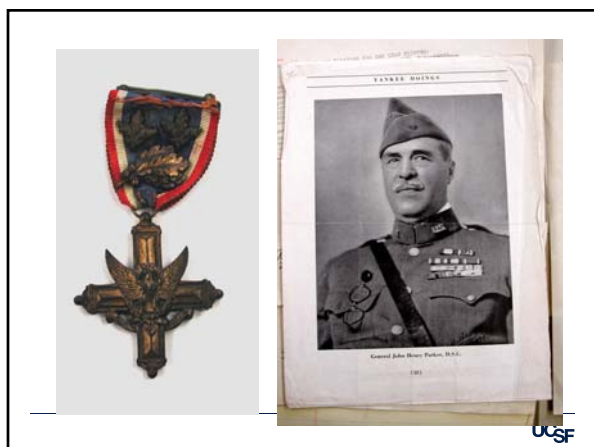
Common	Controversial
Indications for surgery "straight-forward"	Huge regional variation
Under 50: fastest growing segment	Under 50: least favorable outcomes
Personalized	Standardized
High cost	High value
Highly developed marketing	Poorly developed outcome reporting
More people insured	More people underinsured

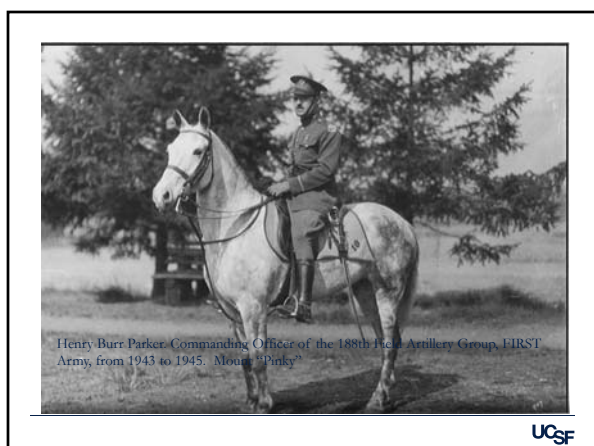


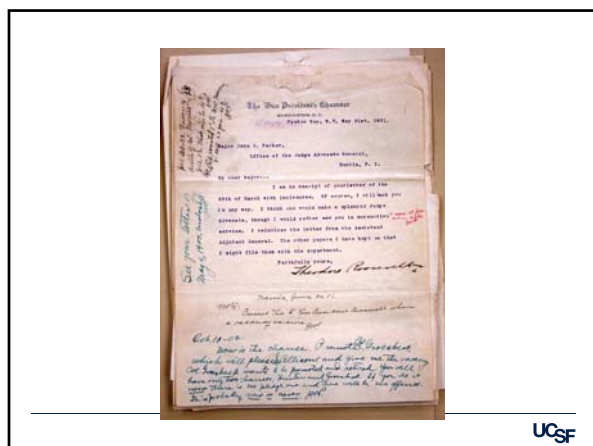
Take action?

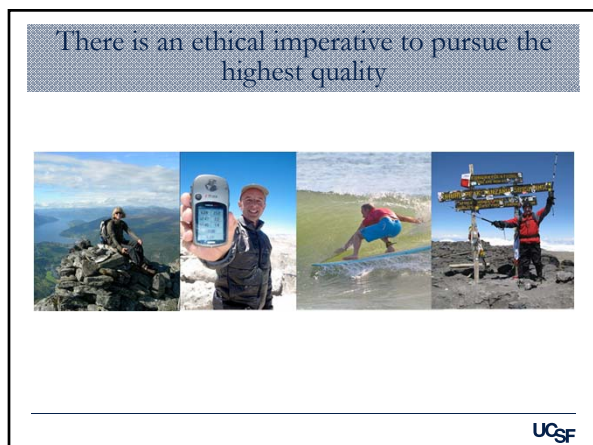


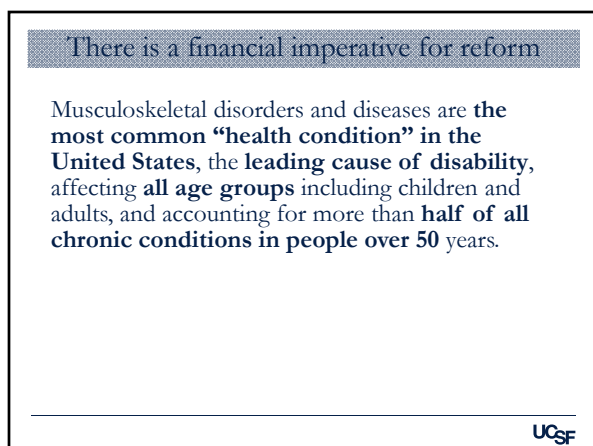












We must be aware of what is going on around us in order to succeed in our mission



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What made us successful yesterday will not necessarily be the right formula for tomorrow.



Beyond Basketball, Mike Krzyzewski, Warner Business Books, 2006

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Advocate.

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The Direct and Indirect Costs to Society of Treatment for End-Stage Knee Osteoarthritis


David Ruiz Jr, MA, Lane Koenig, PhD, Timothy M. Dell, MS, Paul Gallo, BS, Alexa Narikul, BA, Javad Parvizi, MD, and John Tongue, MD

Investigation performed at KNG Health Consulting, LLC, Rockville, Maryland

Conclusions: The estimated lifetime societal savings from the more than 600,000 total knee arthroplasties performed in the U.S. in 2009 were estimated to be approximately \$12 billion. These societal savings primarily accrued to patients and employers. The study demonstrates the importance of a societal perspective when considering the costs and benefits of total knee arthroplasty and policies that will affect access to this procedure.

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Outcome assessment without risk adjustment pushes aside the most vulnerable patients.



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DOCUMENTATION OF CLINICAL RISK FACTORS FOR LOWER EXTREMITY ARTHROPLASTY

Patient's Name _____ Date of Birth _____

I hereby document that I am planning on performing a lower extremity joint replacement on the above patient and that this patient has the following clinical risk factors:

Clinical Risk Factor	Grade
<input type="checkbox"/> Morbid obesity BMI >40	278.01
<input type="checkbox"/> Smoking	387.1
<input type="checkbox"/> Chronic anticoagulation	1738.41
<input type="checkbox"/> Chronic steroid use	385.51
<input type="checkbox"/> Workman compensation case	970.3
<input type="checkbox"/> Previous intra-articular infection	711.09
<input type="checkbox"/> Component leg deformity	713.83
<input type="checkbox"/> Angular knee deformity >17 degrees	724.6
<input type="checkbox"/> Previous ORIF leg	713.17
<input type="checkbox"/> Previous ORIF knee	713.24
<input type="checkbox"/> Depression/psychiatric disease	388.9

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Define practice.

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**SURGICAL MANAGEMENT OF
OSTEOARTHRITIS OF THE KNEE**

**EVIDENCE-BASED CLINICAL PRACTICE
GUIDELINE**

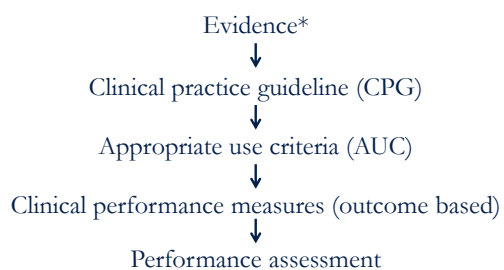
Public Comment Draft

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AAOS Performance Measures Committee (Council on Research and Quality)



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AAOS Performance Measures Committee (Council on Research and Quality)

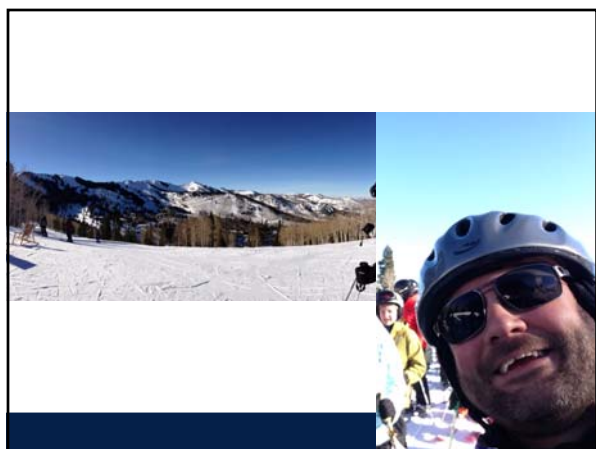
- Assessing function and pain in patients with osteoarthritis
- The management of hip fractures in the elderly

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The evidence basis for defining quality is disappointingly sparse

- Evidence is poor (DVT, dental prophylaxis, HA injections)
- Recommendations are controversial (HA injections)
- Unintended consequences may be dangerous (efficiency measures?).

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Figure KP12: Cumulative Percent Revision of Primary Unicompartmental Knee Replacement by Age (Primary Diagnosis OA)

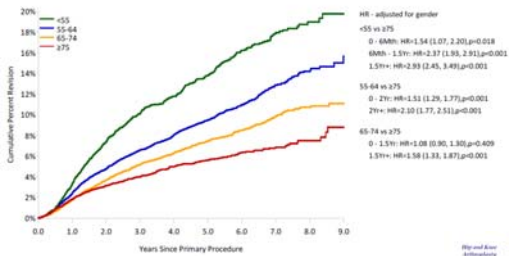


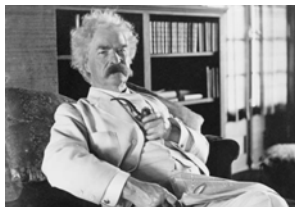
Table KP12: Yearly Cumulative Percent Revision of Primary Unicompartmental Knee Replacement by Age (Primary Diagnosis OA)

CPR	1 Yr	3 Yrs	5 Yrs	7 Yrs	9 Yrs
<55	3.2 (2.8, 3.6)	10.1 (9.2, 11.1)	15.8 (14.4, 17.3)	17.9 (16.4, 19.4)	18.7 (17.4, 20.1)
55-64	2.4 (2.1, 2.7)	7.4 (6.7, 8.1)	11.8 (10.4, 13.2)	13.9 (12.5, 15.3)	15.4 (13.9, 16.9)
65-74	1.8 (1.5, 2.1)	5.2 (4.7, 5.7)	7.3 (6.8, 7.8)	8.8 (8.1, 9.5)	10.1 (9.1, 11.2)
95%	1.6 (1.3, 2.0)	4.8 (4.3, 5.4)	6.8 (6.3, 7.3)	8.4 (7.6, 9.2)	9.8 (8.7, 10.9)

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Does the evidence support change?

"Be careful about reading health books. You may die of a misprint."



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Measure results.

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What is the best measure of performance in orthopaedic surgery?



The value-based use of “quality”


“The value-based use of the term quality refers **strictly to patient-centered health outcomes and does not include measures of processes** or patients’ satisfaction with services that do not directly impact their health.”

Improving Value in Musculoskeletal Care Delivery

AOA Critical Issues


David H. Wei, MD, MS, Gillian A. Hawker, MD, MSc, David S. Jevsevar, MD, MBA, and Kevin J. Boicic, MD, MBA

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"When you get a hip replacement, it's not how quick did you get out of bed, but how soon did you get back to playing golf. And unless we know you're a golfer, we don't really know how to then measure the outcome..."

— Dr. David Feinberg, CEO, UCLA Health System

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9/20/2015


What is a quality measure?
National Quality Measure Clearinghouse www.qualitymeasures.ahrq.gov


Access – timely and appropriate care

Outcome – health state of a patient resulting from health care

Patient experience – aggregate reports of patients

Process – health care service provided to or on behalf of a patient

Structure – capacity to provide care (nurse/patient ratio)



What is a quality measure?
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Patient reported outcome (PRO)

e117(1)

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Comparison of Patient-Reported and Clinician-Assessed Outcomes Following Total Knee Arthroplasty

Gaurav Khanna, MD, Jasvinder A. Singh, MD, MPH, Donald L. Pomeroy, MD, and Terence J. Gioe, MD

Investigation performed at the Minneapolis Veterans Affairs Medical Center, Minneapolis, Minnesota, and the University of Louisville Medical College, Louisville, Kentucky

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ORIGINAL INVESTIGATION

ONLINE FIRST

The Cost of Satisfaction

A National Study of Patient Satisfaction, Health Care Utilization, Expenditures, and Mortality

Joshua J. Fenton, MD, MPH; Anthony F. Jerant, MD; Klea D. Bertakis, MD, MPH; Peter Franks, MD

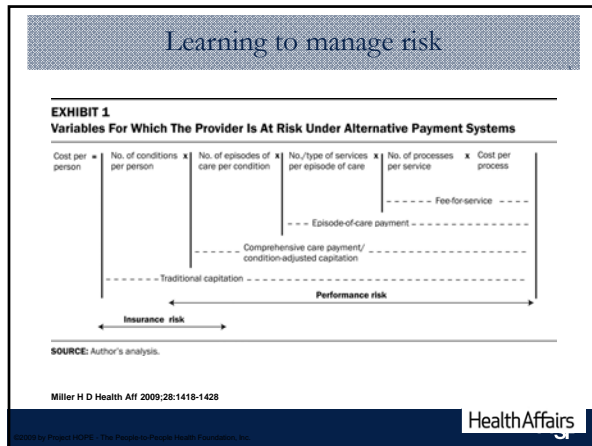
Conclusion: In a nationally representative sample, higher patient satisfaction was associated with less emergency department use but with greater inpatient use, higher over-all health care and prescription drug expenditures, and increased mortality.

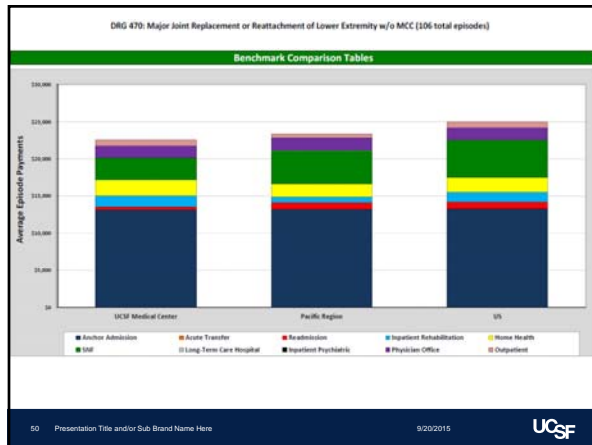
ARCH INTERN MED/VOL 172 (NO. 5), MAR 12, 2012 WWW.ARCHINTERNMED.COM 405

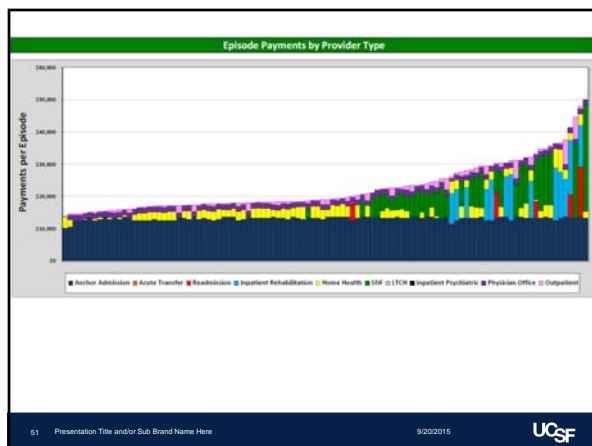
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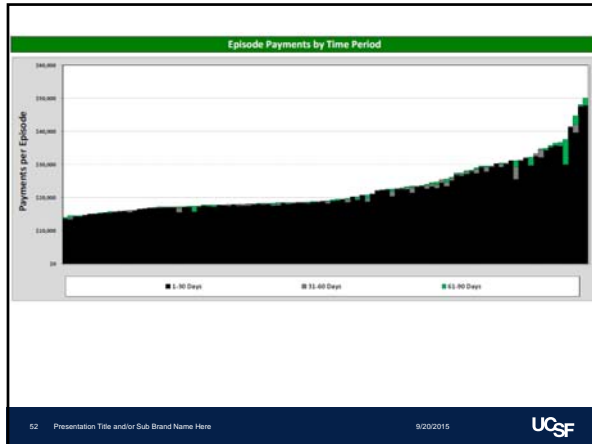
Innovate.

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Surgical Warranties to Improve Quality and Efficiency in Elective Colon Surgery

Donald E. Fry, MD; Michael Pine, MD, MBA; Barbara L. Jones, MA; Roger J. Meimban, PhD

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Personalize and standardize.

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TKA: innovation that has improved recovery and ROM in my patients

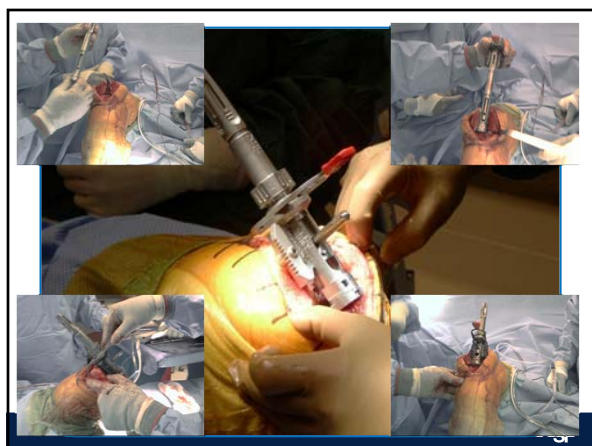
1. PAIN CONTROL (hemostasis and pre-emptive pain management) - early
2. Early mobilization without weight bearing restrictions - early
3. Balancing the knee – long term


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Strategies to balance the knee

Measured resection	Gap balancing
<ul style="list-style-type: none"> • Common in primary TKA • Ligaments balanced after bone cuts • Requires intact skeletal references • Not ideal for cases of bone loss 	<ul style="list-style-type: none"> • Common in primary TKA • Ligaments balanced before bone cuts • Requires awareness of joint line • Can be used in cases of bone loss

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 **NIH Public Access**
Author Manuscript
Cancer Epidemiol Biomarkers Prev: Author manuscript; available in PMC 2014 May 1.
 Published in final edited form as:
Cancer Epidemiol Biomarkers Prev. 2013 May; 22(5): 972–983. doi:10.1158/1055-9965.E

Identification of PTHrP(12-48) as a plasma biomarker associated with breast cancer bone metastasis

Charity L. Washam^{1,2,8}, Stephanie D. Byrum^{1,3,8}, Kim Leitzel⁴, Suhail M. Ali⁵, A. Tackett², Dana Gaddy^{1,6}, Suzanne E. Sundermann¹, Allan Lipton⁴, and Larry J. J. J.

¹Department of Orthopaedic Surgery, Center for Orthopaedic Research, University of Arkansas for Medical Sciences, Little Rock, AR

²Department of Bioinformatics, University of Arkansas at Little Rock, Little Rock, AR

³Department of Biochemistry and Molecular Biology, University of Arkansas for Medical Sciences, Little Rock, AR

⁴Penn State/Hershey Medical Center, Hershey, PA; Penn State/Hershey Med. Center, Hershey, PA

⁵VAMC, Lebanon, PA, Hershey, PA; Penn State/Hershey Medical Center, Hershey, PA

⁶Department of Physiology and Biophysics, University of Arkansas for Medical Sciences, Little Rock, AR

NIH-PA Author Manuscript

Research priorities.

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 **Orthopaedic Research Society**

Board of Specialty Societies Workshop
 ORS 2016 Annual Meeting
 March 5-8, 2016 (Saturday - Tuesday) - Disney's Coronado Springs Resort

Total knee arthroplasty is both a very common and fast growing part of orthopaedic practice. Due to the associated costs and frequency of total knee procedures in the United States, there is a high priority placed upon optimization of outcome, minimizing complications, and assessing performance. **Three areas of focus** have been identified as having both a clinical priority and high degree of relevance to orthopaedic research: performance measures and outcome, peri-prosthetic infection, and optimization of surgical technique.

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Education priorities.

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Alignment in education: residency training, certification, and practice

- Incorporate assessment of outcomes/skills
- Avoid "add on" incremental work
- Should be objective, reflective and non-punitive
- Actively encourage surgeon involvement
- Include hospital system care improvement



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Knee Arthritis – a case study in future practice

- Accept/understand change
- Acknowledge threats
- Take action
- Define practice
- Measure results
- Innovate (measure results again!)
- Prioritize research
- Align education

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